

Full-Year 2025 Financials

Full-year revenue
\$4.1 Billion

+7.8%^{*}

Adjusted earnings
per share
\$8.14

+8.1%^{*}

Adjusted
operating
margin

23.2%

+40 bps

Available
cash
flow

\$685.7

Million

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I'm proud of the Allegion team as we delivered on our commitments to customers and shareholders, finishing out a strong 2025 marked by high-single digit enterprise revenue growth, accretive capital deployment and strong cash generation.

John H. Stone
President & CEO,
Allegion plc

*Compared to same prior-year period.

Adjusted earnings per share, adjusted operating margin and available cash flow are non-GAAP measures. See Appendix A in the [2026 Proxy Statement](#) for the definitions of these non-GAAP financial measures as well as reconciliations to the most directly comparable U.S. generally accepted accounting principles measure.